

☐ Full Board ☐ Other

Comisión Nacional del Mercado de Valores (CNMV), Calle de Edison, 4, Chamartín, 28006 Madrid, Spain

Mon Sep 14	Tue Sep 15	Wed Sep 16	Thu Sep 17	Fri Sep 18
9:00–9:30 Opening Remarks [Agenda Item 1] 9:30–11:00 Firm Culture and Governance (First Read) [Agenda Item 2] 11:00–11:30 Break 11:30–13:00 Firm Culture and Governance (First Read)	9:00–11:00 Role of CFOs (Final Report and Recommendations) [Agenda Item 4] 11:00–11:30 Break 11:30–13:00 Role of CFOs (Final Report and Recommendations)	9:00–11:00 Technology (Presentation) [Agenda Item 6] 11:00–11:30 Break 11:30–12:30 Technology (Draft Non-Authoritative Material)	9:00–10:30 Executive Session 10:30–11:00 Break 11:00–12:30 Private Equity and Other External Investments in Accounting Firms (Discussion) [Agenda Item 8]	9:00–10:00 Firm Culture and Governance (First Read) [Agenda Item 2] 10:00–10:30 Role of CFOs (Final Report) [Agenda Item 4] 10:30–11:00 Break 11:00–11:30 Strategy & Work Plan 2028-2031 (Consultation Paper Building Blocks) [Agenda Item 5] 11:30–11:45 Closing Remarks 11:45–13:00 Executive Session
13:00–14:00 Lunch	13:00–14:00 Lunch	12:30–13:30 Lunch	12:30–13:30 Lunch	13:00–14:00 Lunch
14:00–15:00 Firm Culture and Governance (NAM Action Plan) 15:00–15:30 Break 15:30–16:30 Firm Culture and Governance (NAM Action Plan) 16:30–17:00 IESBA SMART (Update) [Agenda Item 3]	14:00–15:00 Strategy & Work Plan 2028-2031 (Survey Responses) [Agenda Item 5] 15:00–15:30 Break 15:30–17:30 Strategy & Work Plan 2028-2031 (Consultation Paper Building Blocks)	13:30–15:00 Restructured Code PIR (Update Survey Responses) [Agenda Item 7]	13:30–15:00 Adoption & Implementation (Update) [Agenda Item 9] 15:00–15:30 Break 15:30–17:00 Strategic Priorities (Discussion) [Agenda Item 10]	
Project Team Meeting Firm Culture and Governance (13:00-14:00; 17:00-18:00)	Project Team/Working Group Meetings - Role of CFOs (13:00-14:00) - Strategy & Work Plan 2028-2031 (17:30-18:30)	Project Team/Working Group Meetings - Technology (12:30-13:30) - Restructured Code PIR (15:00-16:00) - Board Social Activity/Dinner (16:00–)	Project Team/Working Group Meetings - Private Equity and Other External Investments in Accounting Firms (12:30-13:30) - Adoption & Implementation (17:00-18:00)	Working Group Meeting Planning Committee (13:00–14:00)